



# "A Great Place to Stay Young"

*Linda Berry, Resident Director*







“This was a year of rebirth and expansion at Seabury.”

## Richard C. Heath

### Executive Vice President & CEO

Dear Friends of Seabury,

This was a year of rebirth and expansion at Seabury. In April, Phase A of our Commons Building improvement project concluded, dramatically enhancing Administration, the main entrance and lobby. The result is a wonderful arrival experience and a much more functional space for Marketing and the Executive staff. In the following weeks, the new Community Activity Space (CAS), Windsor Federal branch and our beautiful new Bistro opened for business. These improvements were followed by the new Salon & Spa and Terrace Room. The library and game rooms also received makeovers.

The largest step forward was the commencement of construction on Phases B and C of our renovation and expansion plan. Phase B includes utility infrastructure, additional parking, a new 225-seat chapel and the 68-apartment expansion with underground parking. Phase C includes the expansion and renovation of Brewer and Davis Skilled Nursing rooms and The Views Assisted Living wings. All new construction on Phases B and C is scheduled to open in fall 2017, and the renovation and reconfiguration of the existing Skilled and Assisted Living residences and common spaces will be complete in 2018. Phase C will include a new main entrance for Seabury's Health Services, an

office suite for Community Outreach Services and Primary/Interdisciplinary Care open to the greater community.

Seabury At Home (SAH) continues its impressive growth in Hartford and New Haven counties. As part of this growth, Seabury At Home is enhancing its services for all of its members both near to our campus and further away. In this spirit, it is with great enthusiasm that I announce that SAH now offers portability. Members will significantly benefit from the peace of mind of knowing that their SAH agreement will cover home- and facility-based services over their lifetime regardless of where they live.

In closing, I wish to thank our residents, staff and Board for their continued support and patience during Seabury's exciting transformation.

Sincerely,

Richard C. Heath  
Executive Vice President & CEO





“Seabury embodies the definition of a quality Life Plan Community.”

## Gale A. Mattison

### President, Board of Directors

Dear Friends of Seabury,

Looking back upon my first year as President of the Board of Directors and my seventh year as a member of the Board, I see a Life Plan Community that is dedicated to the current residents of the community while moving into the future.

For the last 25 years, the mission of Seabury has defined a vision of meeting the physical, spiritual and emotional needs of the people it serves. Seabury is committed to enabling residents to lead their lives with dignity and joy through the use of a wide variety of resources and stewardship. Over these years, the community has increased its residential and program space, added resources, and increased the available programs and services, including resident organizations and activities. Seabury embodies the definition of a quality Life Plan Community.

Seabury was founded in 1876 and is incorporated as Church Home of Hartford. Established by a group associated with the Episcopal Churches in Hartford County, Seabury has a 140-year history as a faith-based community affiliated with the Episcopal Diocese of Connecticut. The Board of Directors has a membership of quality professional individuals, both current and retired, along with residents, and is responsible for corporate governance, policy and oversight of the organization. The Board has to balance its responsibility to the residents of Seabury while maintaining the financial and corporate health of the organization.

As a part of that obligation, there was a strong recognition by the Board that Seabury needed to expand the availability of independent living homes and to enhance the opportunities in Assisted Living and the Health Care Center. We moved forward with the design and financing while trying to minimize the disruption that such an expansion would cause to members of the community. It is easy to see both the results and the ongoing construction of this effort.

A great deal of recognition is in order to the nearly 400 members of the Seabury staff who make the effort to balance the ongoing daily needs of residents while adapting to the shifting construction patterns and the simple mess that it makes.

Finally, we need to recognize the contribution of vision and leadership that Ray Madorin demonstrated in the five years he served as President before me. For the members who are leaving the Board of Directors this year; Doris Armstrong, Dr. Richard Bridburg, Paul Glover and Robert Stanwood; a sincere Thank You.

Sincerely,

A handwritten signature in black ink, appearing to read 'Gale Mattison'. The signature is fluid and cursive.

Gale A. Mattison,  
President, Board of Directors





## GALE A. MATTISON, PRESIDENT

- Retired Executive Financial Officer, State of Connecticut
- Past Chief Fiscal Officer, Connecticut Department of Correction
- Past Vestry Member, St. James's Episcopal Church, West Hartford
- Past Jr. Warden, St. James's Episcopal Church, West Hartford
- Past Member, Board of Directors, University of Connecticut Health Care Finance Corp.
- Past Vice Chairman, Board of Directors, Connecticut Lottery Corporation
- Treasurer, Tibetan Terrier Club of America
- Veteran, United States Army 1968-1971
- Vice President, Board of Directors, Church Home of Hartford, Inc.



## BISHOP IAN T. DOUGLAS, CHAIRMAN

- Bishop Diocesan, Episcopal Diocese of CT, Overseeing 168+ Parishes & Affiliated Organizations
- Chair, Board of Directors, Church Home of Hartford, Inc.
- Member of the Anglican Consultative Council and Standing Committee of the Anglican Communion
- Former Angus Dun Professor of Mission and World Christianity, Episcopal Divinity School, Cambridge, MA



## JONATHAN A. DIXON, M.D., VICE PRESIDENT

- Physician
- Director, Rheumatology Clinic, Hartford Hospital
- Assistant Clinical Professor of Medicine, University of Connecticut School of Medicine
- Past Major, U.S. Army Medical Corps
- Past Board of Directors, Hartford Healthcare Corporation
- Past President of the Medical Staff, Hartford Hospital
- Past Chief, Division of Rheumatology, Hartford Hospital
- Past Board of Directors, Hartford County Medical Association
- Past Chairman, Physician Health Committee, Hartford County Medical Association
- Past Chairman, Hartford Physician-Hospital Organization ad hoc Committee on Medicare Risk Contracting
- Past President, Hartford Physician-Hospital Organization
- Past President, Hartford Physicians Association
- Past Chairman, Medical Advisory Board of the Hartford Physicians Organization
- Past Board of Directors, Hartford Physicians Organization
- Past U.S. Army Europe, Consultant in Rheumatology and Immunology
- Board of Directors Church Home of Hartford, Inc.; Chair, Health Care Services Committee



## RICHARD C. HEATH, EXECUTIVE VICE PRESIDENT

- Executive Vice President/CEO, Seabury
- Licensed Nursing Home Administrator FL and OH
- Past Director, Armed Forces Retirement Home, Gulfport, MS
- Past Executive Director, North Florida Retirement Village, Gainesville, FL
- Past Vice President, New Business Development, Sears Methodist Retirement System, Abilene, TX
- Past President/Management Consultant, Rick Heath & Associates, LLC
- Past President/CEO, Gulf Coast Village Retirement Community, Cape Coral, FL
- Past President, Rotary Club of Cape Coral, FL
- Past member of American Association of Homes and Services for the Aging, House of Delegates
- Past member, AAHSA state affiliate boards in OH, MA, and FL
- Board of Directors, Seabury At Home, Inc.
- Board of Directors, Seabury Memory Care Center, Inc.
- Board of Directors, Church Home of Hartford, Inc.



## WILLIAM J. THOMPSON, TREASURER

- Principal and Consulting Actuary, Milliman, Inc.
- Fellow, Society of Actuaries
- Member, American Academy of Actuaries
- Faculty Member, American Academy of Actuaries Life & Health Qualifications Seminar
- Facilitator, Society of Actuaries Fellowship Admissions Course and Associateship Professionalism Course
- Chairman, Insurance Board for Diocese of Connecticut
- Member, State of Connecticut Continuing Care Advisory Committee
- Former Vestry Member and Finance Committee Chair, St. James's Episcopal Church, West Hartford
- Board of Directors, Seabury Charitable Foundation
- Treasurer, Board of Directors, Church Home of Hartford, Inc.; Chair, Finance & Audit Committee



## REV. ERL G. (PUCK) PURNELL, SECRETARY

- Episcopal Priest
- Retired Rector of Old St. Andrew's Church, Bloomfield
- Naval Aviator & Distinguished Naval Graduate
- Classroom teacher
- Founder, Oberon Small Business Computing
- Director of Annual Giving & Alumni Secretary - Kent School
- Director of Development, Berkeley Divinity School & Yale Divinity School
- Author - *A Seakayaker's Trip Planner & Logbook; A Sampler of Poems; Mainly Poems; Through Mark's Eyes* as well as numerous articles and essays
- Builder of kayaks & carver of Greenland style paddles
- Sometime pilot of a 1941 J-3 Piper Cub



## THOMAS E. ANDERSEN

- Director of Engineering, Bartlett Brinard Eacott, Incorporated
- Past Chairman, University of Hartford Construction Institute
- USGBC LEED Accredited Professional
- Board of Directors, Church Home of Hartford, Inc.; Chair, Building & Grounds Committee



## THE REVEREND CANON WILBORNE A. AUSTIN, *BISHOP'S REPRESENTATIVE*

- Vicar, St. Stephen's Parish, Bloomfield
- Member, Bloomfield Clergy Association
- Board Member, Bloomfield Interfaith Community
- Bishop's Representative, Board of Directors, Church Home of Hartford, Inc.



## LINDA BERRY

- West Hartford Board of Education (1985-93)
- Board member of the Capital Region Education Council (1989-93, Chairman 1991-92)
- Board member of West Hartford Community Television (1985-2000, President 1996-98).
- In seven years at Seabury, has served as Chair of both the Hospitality and Communications Committees, Co-Chair of the Staff Appreciation Fund, Editor of Voices and The Buzz, and President of the Residents' Association.
- Volunteer since 1962 and active with countless organizations, often as Treasurer and/or President



**BRADFORD S. BABBITT**

- Equity Partner, Robinson & Cole LLP
- Member, American Bar Association
- Chair, Content Management Committee, Section of Litigation, ABA
- Federal Bar Council of the Second Circuit
- Ranked in Chambers USA, and Benchmark Litigation
- Chancellor to the Bishop Diocesan of the Episcopal Diocese of CT
- Past Tournament Chairman of Travelers Championship
- Board of Directors, Church Home of Hartford, Inc.

**DR. DONNA R. GALLUZZO**

- President, Corridor
- President & CEO, HMS Healthcare Management Solutions, Inc.
- Past President and COO, Connecticut VNA, Inc.
- Board of Trustees, Chair and Executive Committee, Connecticut Business & Industry Association (CBIA)
- Treasurer and Board of Directors, Women Organizing Women Political Action Committee
- Senatorial Inner Circle, Presidential Task Force – participation

- Board of Directors and Audit Committee, Protein Sciences Corporation
- Board of Directors, Victim Rights Center of Connecticut
- Corporator, Bristol Hospital
- Corporator, Connecticut Community Care, Inc.
- Past President, Board of Directors, Investment Committee Chair, Goodwin College Foundation
- Board of Trustees and Executive Committee, Goodwin College
- Board of Directors, Church Home of Hartford, Inc.

**RAYMOND MADORIN, *DIRECTOR EMERITUS***

- Attorney in sole practice
- President, Hartford County Bar Association 1989-1990
- Former Vestry Member and Sr. Warden, St. James's, West Hartford
- Board of Trustees, Goodwin College (Chair of Finance Committee)
- Treasurer, Farmington Exchange Club
- Board of Directors, Seabury At Home, Inc.
- Board of Directors, Seabury Charitable Foundation, Inc.
- Past President, Board of Directors, Seabury Memory Care Center, Inc.
- Past President, Board of Directors, Church Home of Hartford, Inc.

**MARNIE W. MUELLER, PH.D**

- Retired Senior Vice President, Connecticut Mutual Life Insurance Co.
- Past consultant to the Episcopal Diocese of Connecticut for rector search and strategic planning
- President of Trustees for Receiving Donations for the Support of the Bishop
- Chair, Board of Directors, Institute for Community Research, Hartford
- Trustee, Elizabeth Colt Bequest
- Trustee, Calvin J. Kazanjian Economics Foundation

**HAROLD L. RIVES III**

- Certified Professional Accountant
- Co-founder New England Guild Wealth Advisors
- Past officer, United States Navy
- Member, St. John's Episcopal Church, West Hartford
- Board of Directors, New Britain Museum of Art
- Board of Directors, Connecticut Health Foundation
- Board of Directors, Nutmeg Big Brothers Big Sisters
- Board of Directors, VOCE, Inc.
- Board of Directors, Church Home of Hartford, Inc.

**REV. GEORGE C. ROBERTS**

- Rector, St. James Parish, Farmington
- Clinical Pastoral Education at Goodwin House and Bailey's Crossing, Alexandria, VA
- Companions in Mission, Episcopal Church in Connecticut
- Master of Divinity, Virginia Theological Seminary
- Assistant Professor of Theatre, the University of South Carolina; Culver-Stockton College
- Master of Fine Arts in Theatre, University of Mississippi

**JAMES A. TRAIL**

- IT Executive, Travelers Insurance Company, Retired
- Colonel, US Army Reserve, Retired
- Board Member, Wintonbury Land Trust
- Past Board Member and Chair of Investment Committee, Christian Activities Council, UCC
- Past Seabury Resident Council Treasurer
- Chair, Seabury residents' Finance & Budget Committee
- Member, Seabury residents' Building & Grounds Committee, Trails Committee and Communications Committee
- Past Chair, Seabury residents' Trails Committee
- Resident Director, Board of Directors, Church Home of Hartford, Inc.; Chair, Investment Committee, member Building and Grounds Committee and Health Services Committee

**JOHN R. WADSWORTH**

- IT Professional, Cigna Corporation
- Past Operations Manager for Print to Mail & Administrative Services Budget Lead, State of Connecticut
- Past Deck & Weapons Officer, USS Nashville
- Vestry member, Eucharistic Minister, Education for Ministry graduate, St. James, West Hartford
- Board of Directors, Church Home of Hartford, Inc., Building and grounds Committee, Finance and Audit Committee

**Directors | RETIRED IN 2016****DORIS ARMSTRONG**

- Vice President Nursing, Hartford Hospital, Retired
- Past Vice President Nursing, The Johns Hopkins Hospital
- Past Chairman of the Board, Hospital for Special Care, New Britain
- Corporator, Hospital for Special Care
- Past Board of Directors, Seabury Charitable Foundation
- Member Commission on Aging, Bloomfield
- Resident Director, Board of Directors, Church Home of Hartford, Inc.
- CHHI Committee member Health Care Services
- CHHI Committee member Governance

**RICHARD M. BRIDBURG, M.D.**

- Psychiatrist ACTT, Community Health Resources
- Past Clinical Director, Institute of Living
- Past President, CT Psychiatric Society
- Past Speaker, American Psychiatric Association Assembly
- Past Member, Board of Trustees, APA
- Senior Life Fellow, APA
- Past Medical Director, CHR
- U.S. Navy Psychiatrist, 1966-1968
- Past Assistant Clinical Professor, UCONN
- Past Member, CT Medical Examining Board
- Board of Directors, Church Home of Hartford, Inc.

**PAUL W. GLOVER III**

- Chairman and CEO, ISG Holdings, Inc.
- Vestry Member and former Treasurer, St. John's, West Hartford
- Past Sr. Vice President, Travelers Corporation
- Past Board of Directors, Lovelace RRI
- Past Member, CSCPA
- Board of Directors, Seabury Charitable Foundation
- Board of Directors, Church Home of Hartford, Inc.

**ROBERT STANWOOD, SECRETARY**

- Business Manager and Engineer, Pratt & Whitney, Retired
- Past Pilot, United States Air Force
- Cemeterian, Old St. Andrew's Church, Bloomfield
- Computer and Web Page/Media Administrator Volunteer, New England Air Museum
- Past Treasurer, Newington Amateur Radio League
- Past Treasurer, Board of Directors, Seabury At Home, Inc.
- Treasurer, Board of Directors, Seabury Charitable Foundation
- Board of Directors, Church Home of Hartford, Inc.; Chair, Nominating Committee



## Seabury | YEAR IN REVIEW

This year, even more than ever, Seabury has maintained a vigorous, active lifestyle on campus. The community has been invigorated by the activity of the repositioning project and has fully grown into the new spaces.

### Pickleball

In early 2016, more than 20 residents began to prepare for the new pickleball courts by taking lessons and practicing offsite. By the time the court was ready in the spring, residents were able to fully enjoy the exciting sport and have a cache of players with whom to compete. Brian Harris, Fitness & Wellness Coordinator and Seabury Team Athletics and Recreation (STAR) organizer, integrated pickleball into the STAR programming. To culminate this first season of pickleball at Seabury, Pat and Steve Zwerling emerged victorious from a heated early autumn tournament. STAR continues with corn hole as the longest running event, and has even been expanded to include golf croquet as well as the existing sports of walking, bowling, golf and pool volleyball.

### Grand Re-Opening

The Grand Re-Opening and Phase B and C Groundbreaking Ceremony on May 19th opened a new chapter in the repositioning project, and brought Seabury residents together to share in their new spaces. The Seabury community was joined by Lisa Perrone, First District Aide to State Representative John Larson, Elizabeth Ritter, Commissioner of the State Department on Aging, Bloomfield Mayor Joan Gamble, Town Manager, Philip Schenck, and members of the Board of Directors and Staff. The event featured green décor to highlight the Green Globes Certification that has been a centerpiece of the

construction efforts. The Seabury Culinary Team crafted locally sourced ingredients into a mouth-watering menu of hors d'oeuvres for all its guests. The celebration flowed from the main lobby to the outdoors, and hosted more than 350 attendees. Residents were able to enjoy the common areas they had watched transform, and shared in anticipation of the exciting developments to come. South Wing Depositors also joined in on celebrating and watched as their new home came one step closer to completion.

### Spirit Week

Spirit Week was the highlight of the summer 2016. With its multicolored teams, five straight days of cross-continuum activities, competitions, and programming, this competitive week brought together residents from across the campus. Cathy Pepin, an independent living resident, summed it up best, "...we are one **Seabury** like a **rainbow**, with individual colors of the rainbow (the teams), and these teams are made up of **many parts**—Independent; Meadows, Skilled, the Views, Seabury At home; staff...All these parts make up the whole, which is Seabury." Together, the multicolored Seabury teams built stronger ties within the community with the traditional Spirit Week events like banner-making, talent show, and more.

Seabury Staff and residents tried two new events this year. The teams played "Family Feud" against each other, with Marketing Counselor Marc Zirolli playing the host. Teams battled it out on this survey-based game, and the audience enjoyed the sometimes wacky answers that the competition yielded.







“...we are one Seabury like a rainbow, with individual colors of the rainbow (the teams), and these teams are made up of many parts—Independent; Meadows, Skilled, the Views, Seabury At home; staff...All these parts make up the whole, which is Seabury.”

– Cathy Pepin, Seabury Resident





## Seabury | YEAR IN REVIEW *continued*

In addition, teams put their best engineering hats on to build boats out of cardboard, trash bags, and duct tape. They then had to have their boat sustain the weight of one of their teammates for the longest time possible. Remarkably, many managed to stay afloat for up to 10 minutes!

The week was a stupendous display of the creativity, warmth, and vitality of the Seabury community. Spirit week of 2016 managed to engage more residents from the Health Care areas than ever before, fulfilling the Balance Life Team's goal to achieve a culture of inclusiveness and cross-continuum relationships on campus.

### **Brewer & Davis Residents Enjoy a Festive Year**

The residents of Brewer & Davis enjoyed a summer trip to Elizabeth Park, as well as a Sock Hop on the Brewer and Davis balcony and a few exciting visits from Jack the llama and a number of other furry friends! The staff of Brewer & Davis and other volunteers also continued their tradition of garden walks, allowing Skilled residents to enjoy themselves out on the grounds of Seabury and to see all the changes to our campus.



### **Leading Age Older Person of Distinction Nomination**

Many of Seabury's residents are noteworthy for their achievements. This year, Jim Trail was nominated for the LeadingAge Older Person of Distinction Award. He was selected as an honorable mention for the Be the Difference award—an award that recognizes individuals making a difference in their community each and every day. Mr. Trail's work and dedication to making Seabury a more verdant, dynamic community have not gone unnoticed over the years. We are thrilled that he was selected to be among this esteemed group of individuals.









## Seabury | AT THE MEADOWS

Amy Marble, Therapeutic Recreation Director, joined the Seabury Meadows team in February 2016. Amy brings many years of therapeutic recreation experience to the residents at The Meadows. Our program offerings have expanded to meet the interests of our current residents and include such programs as a monthly painting expressions class with a local artist, a walking group, decorating committee, craft club, scrapbooking club, music therapy, garden club and pet therapy. We installed a Resident Art Gallery with paintings completed in our painting expressions class and we have a scrapbook of all of our experiences over the past year!

In September 2016, Seabury Meadows partnered with the CT Historical Society for their new pilot program, “Moments at the CHS”. Small groups of Seabury Meadows residents visited the museum on days when the museum was closed to the public so the residents could enjoy the museum with reduced disruptions and stimulation. The residents received guided tours of the exhibit while Rebecca Gavin, Director of Education, led conversations to provoke memories.

In October, Seabury Meadows participated in the Alzheimer’s Association Walk to End Alzheimer’s and raised over \$3,200. Meadows residents made owl sachets, puzzle pins and flower pens to fundraise for the walk. The residents were extremely proud of their contributions, which totaled over \$200. Meadows residents also made and donated a wreath to the Wadsworth Atheneum’s Festival of Trees.

The Meadows hosts a monthly Family Night with refreshments and entertainment. These events are enjoyed by residents, families and staff as it provides an opportunity for all to engage in a fun evening of music, dancing and reminiscing. Additionally, we hold a monthly support group for those caring for a loved one with dementia.

Seabury Meadows offers programs for residents and family that support an enhanced quality of life and foster a strong sense of community.

## Seabury | SPIRITUALITY

It has been another Spirit-filled year in the Seabury Chapel and Center for Spirituality. Over the course of the year, we have been blessed with two remarkable Chaplain Interns, Melina Dezhbod and Amanda Binghi, both social work students at the University of Saint Joseph. In addition to making much appreciated pastoral visits to Seabury residents around campus, they have organized and led—both on their own and in collaboration with Seabury residents and staff—Bible studies, discussion groups, worship services and a talent show. Our Chaplain Volunteer, Paul Uccello, has returned to campus to lead a popular weekly discussion group called Sharing the Divine.

Meanwhile, our musical forces have expanded. Semi-monthly hymn sings at the Top of the Stairs are now accompanied by an energizing trio of RJ Michaud on piano, Tom Montgomery on drums and Chaplain Bob on bass. This same trio shows up at The Meadows every Wednesday afternoon for the Meadowlarks’ rehearsal. Tom even joins Chaplain Bob on Monday mornings for the weekly Scripture and Song session in Skilled Nursing’s Brewer circle.

The conference of the International Council on Active Aging was another highlight of the past year. Chaplain Bob and Fitness Director Cindy Senk presented their workshop, The 3Ms of Good Health: Movement, Meditation and Music to rave reviews. About 70 people participated in this hour and a half of breath and walking meditation, chair and standing yoga, and simple singing. It was a great way to share the positive, peaceful, supportive, song-filled community spirit of Seabury with folks from around the country and the world.





## Seabury | FITNESS & WELLNESS

It is no surprise that the Fitness and Wellness Team has once again had an active year, with more than 90% of residents participating in the fitness programs at Seabury. They have successfully developed the STAR Program and enjoyed another year assisting both residents and staff in making them healthier and stronger. Brian Harris continues to develop and coordinate the Seabury Team Athletics and Recreation program, with four sports and one tournament offered per season.

**Brian Harris continues to develop and coordinate the Seabury Team Athletics and Recreation program, with four sports and one tournament offered per season.**

Currently, participation statistics emphasize the campus-wide engagement and excitement with this program, which offers friendly competition in a variety of sports. The approximate average number of STAR participants over the past year is 21% of the Seabury Independent population between independent residents on campus and At Home. This contingent remains engaged in STAR sports like golf, pool volleyball, cornhole and bowling.

Also this year, the Seabury fitness team showcased their skills and commitment to senior health by participating in local

community senior health fairs. The team participated in four fairs and completed 87 balance assessments for seniors in the community. The Seabury Fitness team remains an emblem of the community's vibrancy and vitality.

**The team participated in four health fairs and completed 87 balance assessments for seniors in the community.**

In addition to serving residents and offering skills to the outside communities in health fairs, Seabury Fitness and the Seabury Wellness committee served 149 employees who attended our Wellness Fair in October; up 24% from two years ago. These employees were able to receive a blood pressure screening, have an opportunity to win a raffle prize, enjoy healthy treats and learn more about their fitness staff and about Seabury's investiture in their health.

**The Seabury Wellness committee served 149 employees who attended our Wellness Fair in October; up 24% from two years ago.**



# Seabury

## CONSOLIDATED BALANCE SHEET

*Year Ended  
September 30, 2016*

Church Home of Hartford  
Incorporated year ending  
September 30, 2016 audited  
financial statements  
excluding The Seabury  
Charitable Foundation,  
Incorporated, Seabury  
At Home Incorporated,  
and Seabury At Powder  
Forest, LLC.

		<b>Assets</b>
Cash		\$9,103,924
Accounts Receivable		2,809,358
Inventory Food Service & Health Care		40,467
Prepaid Expenses & Tax Deposit		<u>471,275</u>
Total Current Assets		\$12,425,024
Loans Receivable		\$1,580,770
Trustee Held Assets		\$68,394,971
Endowment – Restricted	\$375,577	
Endowment – Unrestricted	13,175,317	
Endowment – Cost to Market Adjustment	<u>(176,084)</u>	
Total Endowment Funds		\$13,374,810
Land	\$4,429,495	
Buildings	80,440,661	
FF&E	9,813,795	
Accumulated Depreciation	<u>(44,716,230)</u>	
Total Land/Buildings/FF&E		\$49,967,721
Construction in Progress		\$16,063,685
Deferred Compensation Plan		\$94,542
Beneficial Interest in Perpetual Trusts		\$3,355,465
Long Term Assets		<u>\$171,143</u>
Total Assets		<u><u>\$165,428,131</u></u>
<b>Liabilities and Fund Balance</b>		
Current Liabilities:		
Accounts Payable	\$5,508,030	
Accrued Interest Payable	411,804	
Escrow Deposits Held	2,359,629	
Other Current Liabilities	<u>935,478</u>	
Total Current Liabilities		\$9,214,941
Future Service Obligation		\$0
Liability Entry Fees:		
Liability Entry Fees – 50 Months	\$23,597,503	
Liability Entry Fees – 67%	15,426,921	
Liability Entry Fees – Plan 85	7,627,107	
Liability Entry Fees – Plan 95	8,834,587	
Amortization – Entry Fees	<u>(14,028,300)</u>	
Total Liabilities Entry Fees		\$41,457,818
Long Term Debt		\$108,912,304
Liability Garage Fees		\$102,974
Deferred Compensation Plan Payable		<u>\$94,542</u>
Total Liabilities		\$159,782,579
Fund Balance:		
Retained Earnings	\$4,698,771	
Current Year Earnings	<u>946,781</u>	
Total Fund Balance		<u>\$5,645,552</u>
Total Liabilities and Fund Balance		<u><u>\$165,428,131</u></u>

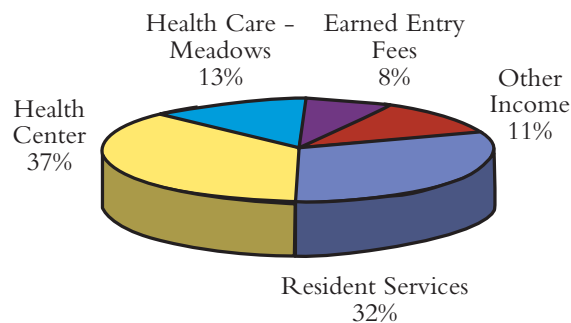


# Seabury CONSOLIDATED BALANCE SHEET

Year Ended  
September 30, 2016

Church Home of Hartford  
Incorporated year ending  
September 30, 2016 audited  
financial statements  
excluding The Seabury  
Charitable Foundation,  
Incorporated, Seabury  
At Home Incorporated,  
and Seabury At Powder  
Forest, LLC.

## REVENUE 2015-16



### Revenue:

Resident Services  
Earned Entry Fees  
Health Center  
Health Care - Meadows  
Other Income

### Total Revenue

### Expenses:

General and Administrative  
Housekeeping/Laundry  
Repairs and Maintenance  
Food Services  
Health Care  
Depreciation/Amortization  
Interest

### Total Expenses

### Revenue less Expenses

### Unrealized Market Loss - Investments

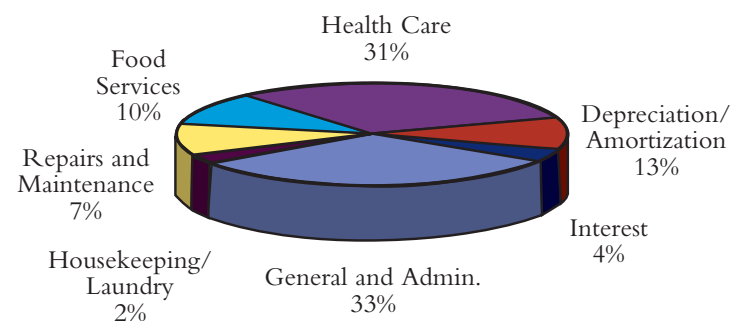
### Change in Interest in Perpetual Trusts

### Restricted Contribution - Perpetual Trusts

### Loss on Asset Disposal

### Change in Net Assets

## EXPENSES 2015-16



### 2015-16

\$8,910,448  
2,188,611  
10,264,989  
3,508,584  
3,104,622  
\$27,977,254

### 2015-16

\$9,482,297  
711,764  
1,994,777  
2,798,465  
9,018,161  
3,798,938  
1,063,975  
\$28,868,377

(\$891,123)

\$281,563

\$120,897

\$1,444,091

(\$8,647)

\$946,781



“She has been at Seabury for 23 years, and now at 92 and still working, she is a quiet inspiration to us all.”

## Louvenia McClendon | A LIFE OF FAITH AND SERVICE

When we sat down with Louvenia McClendon a few days before Christmas, she described with gentle modesty a lifetime of devotion to others through her profession, her family and her church. Louvenia began her work life at Seabury at 69 – an age when many people choose to wind theirs down. She has been at Seabury for 23 years. Now at 92 and still working, she is a quiet inspiration to us all.

Louvenia was born on a farm in Georgia, one of nine children whose mother died shortly after the birth of her youngest child when Louvenia was 13. She came north to live with her aunt and graduated from Hartford High School. She entered Greater Hartford Community College and studied Early Childhood development and pursued classes at Child and Family Services, and became a licensed day care provider. Louvenia still resides in Hartford, where she maintains her own home. She worked 19 years as a Laboratory Assistant for the State of Connecticut and took early retirement at 62 to care for her husband. While putting her four children through college, Louvenia also worked weekends at the Oak Hill School for the Blind as an assistant teacher. After her husband passed away, not being one to be idle, she became a companion providing care and company to those in need. When she came to Seabury upon the advice of a friend, she found it to be a “clean, beautiful and caring place.” This is where she decided to stay and practice her art of service—especially to those who can’t help themselves.

Louvenia wakes up at five in the morning to drive to Seabury five mornings a week and every other

Saturday. She is in the Health Center at seven o’clock to assist with feeding residents in Brewer & Davis their breakfast and lunch.

On Sundays, you will find Louvenia at the Church of the Deliverance in Hartford starting at eight in the morning where she coordinates transportation for those parishioners who can’t drive themselves to church. Then she is active in the Sunday School where she has received many years of perfect attendance awards. After this, she ushers for the church service, a job she began at age twelve.

Long before those in the field of aging services were talking about wellness and its many dimensions, Louvenia quietly pursued her own path to health through nutrition, exercise and giving to others. She can be found three days a week at the Senior Center exercise program in Hartford, and she recommends a diet of lots of fruits and vegetables, not much meat, and daily whole grains. She insists it is not magic, just consistency.

When asked about her motivation, she is quick to reply, “the most important thing is to keep myself well, so I can help others.” Seabury has been a lucky beneficiary of this remarkable woman’s life of caring and service. Louvenia wanted to especially note that it has been her pleasure to give of her services to Seabury, and she would like to thank everyone for the support she’s received over the years. It is the grateful staff and residents of Seabury who owe the greatest thanks!



## Seabury | CULINARY

After a year of major transitions, renovations and expansions, 2016 ushered in a new era in dining experiences for the Seabury community. Expansion and upgrading of the main kitchen allowed meal service to be transformed from cafeteria-style production to full cook-to-order restaurant-style production. This, of course, offered the opportunity to completely revamp menu offerings, and Seabury's talented culinary team did just that.

Residents were invited to participate in a series of focus groups to share what they'd like to see in their dining experiences. Their input helped shape everything from service style to menu offerings. There was helpful guidance on expanding offerings for those choosing vegetarian, vegan and gluten-free diets, as well as discussion on meeting the needs of those wanting to enhance their well-being through healthy eating.

The focus group collaboration was received so well that it has evolved into a quarterly advisory group for the Seabury community to offer their input before new menus are debuted in the Main Dining Room and Bistro.

Speaking of the Bistro, March brought the long-awaited opening of our new dining venue. The culinary team conducted a soft opening, inviting residents and staff to participate in the ordering and service process. This enabled culinary staff to work out the kinks of a new operations prior to opening for the whole community. Thanks to the help of resident and staff feedback, the official grand opening on April 4th went smoothly and the Bistro is now a welcoming social center for our community.

Always ready to accept a challenge, the culinary team managed many catering events throughout the year, using their impressive expertise to add a

special flair to each. Ever dynamic in their menu development, culinary offered the first seasonal farm-to-table inspired menu in the spring and have now created one for summer, fall and winter, too! Building on their custom offerings, the Culinary team created multiple themed mixer dinners, themed buffets twice a month, men's breakfast, resident breakfast, and special holiday menus that include hors d'oeuvres followed by a three-course dinner. Once again this year, the Culinary Team orchestrated a stellar and festive annual Holiday Reception hosted by the CHHI Board of Directions for our residents. The event filled the entire Bistro Parlor, Bistro and Marketplace with holiday cheer and the delicious aroma of multiple action stations.

The team's creativity extended to The Views and Health Center with events, socials, the themed holiday menus, and family events with special catered dinners. Cooking demonstrations conducted by Chef Kim Rukas, Health Care Executive Sous Chef, have become a favorite with residents.

Seabury's Culinary Team is always proud to support community endeavors and found many opportunities to showcase their talents in new venues this year. The team traveled to Waypoint Spirits of Bloomfield for the Taste of Bloomfield and the Wintonbury Land Trust events, and delighted attendees with their mouthwatering epicurean delights created by executive Sous Chef Erik Meischeid. Culinary Director Eugene Theroux once again donated his talents in support of Seabury Charitable Foundation's annual Golf Tournament auction. Two lucky bidders scored personal chef services from Chef Eugene and raised \$2,000 toward Seabury's philanthropic endeavors.





## Seabury | ALP

### **The UConn Adult Learning Program: Offering Continuing Education for One and All**

The Adult Learning Program (ALP) has had another successful year stimulating the minds of the residents of Seabury and the surrounding community. This dynamic, UCONN-affiliated program has provided over 100 sessions of continuing education on our campus.

**Over 100 Sessions on the Seabury Campus**

This year, Seabury hosted classes covering topics as diverse as bridge engineering, film, critical thinking, human ecology, theatre, the Industrial Revolution and Impressionism. Residents also participated as instructors, lending their vast talents to benefit their peers. ALP participants travelled to see the new Tappan Zee Bridge in construction, enjoyed conversations about challenging

social issues and witnessed experts in their field discuss latest research and discovery.

Among the esteemed visitors to Seabury through the ALP program this year were James Arena DeRosa, former President and CEO of Foodshare as well as Edward Cumming, Director of Orchestral Activities and Associate Professor of Music at The Hartt School. ALP consistently delivers a high caliber of programming to suit the varied interests of the Greater Hartford area.

Seabury is proud to share its space with this important service. The cost of attending ALP is only \$55 per semester, or \$45 for Seabury residents. With this tuition, ALP members may choose as many courses as they desire. The only admission requirement is the desire to participate in a relaxed, stimulating, non-credit academic environment, with a willingness to share one's thoughts, skills and knowledge with one's peers.





## Seabury | CHARITABLE FOUNDATION

### 2016 – A Year of Renovation and Renewal Foundation Welcomes New Director

After an exhaustive search that took the better part of two years, Seabury Charitable Foundation welcomed a new Director! Gina Marcantonio has over 20 years of extensive senior-level development, community relations and grant experience. She is currently the Connecticut Chapter President for the Association of Fundraising Professionals (AFP) and serves on several boards. Her career in the non-profit sector has given her the opportunity to promote and secure funding for health care, education, community programs and special projects for children, adults and the elderly and disabled population. Gina has been responsible for initiating and building successful relationships with businesses, volunteers, community leaders and major donors to increase philanthropic funding.

**In FY16 Seabury Charitable  
Foundation provided \$171,089  
in benevolent support  
to the Seabury community.**

“This is a unique opportunity to work with the Board of Directors to shape the Foundation’s direction through its mission, strategy and key policies. I’m looking forward to developing resources and creating partnerships to support Seabury residents,” said Marcantonio.

Gina will be busy working with the Board of Directors on updating Foundation operations, from vision and mission statements to campaign

materials. Seabury is thrilled to have Gina on board and looks forward to seeing the Foundation grow under her leadership.

### Tree of Light and Life Celebrates Loved Ones

Within days of her arrival at Seabury, Gina started planning her first program, a holiday fundraiser called The Tree of Light and Life. We invited our community to ‘light up’ the Foundation’s Christmas tree and Menorah, and they did with overwhelming generosity. The tree was decorated with white, red and green lights and our Menorah was decorated with dreidels and lights that were purchased to remember or celebrate a friend or loved one.

Our first annual Tree of Light and Life was a great success with 100 participants donating 124 tree lights and 18 Menorah lights to raise a net total of \$11,238! Monies raised through the Tree of Light and Life have been pledged to the Top of the Stairs Courtyard capital campaign that will take place in 2017.

### New Look for The Village Store

After four months of effort by Seabury’s hardworking Environmental Services crew, The Village Store re-opened in late July sporting an updated look. Our resident volunteers were eager to get back to work but first new merchandise had to be ordered, inventoried and stocked while sale displays were created. This would not have been possible without the exhaustive effort of resident volunteer Joy Coughlin. The store is one of Joy’s passions here at Seabury.

“I am now in my eighth year of volunteering in the Village Store. It is one of the most rewarding things I have done in my life!



### Seabury Honored to Be Part of A Giving Community

Led by the efforts of Toni J. Rinaldi, Chief of Campus Safety & Security, the Seabury Charitable Foundation has proudly donated \$2,000 to the Bloomfield Police Department's annual Holiday Toy Drive to support children and families in town.

With support from the Department of Social & Youth Services of the Town of Bloomfield, families in need for various services and necessities can apply, and subsequently qualify for, assistance based on their income. “This year, 90 families will benefit from this wonderful support from the community,” said Camilla Jones, L.C.S.W., Director of Bloomfield’s Department of Social and Youth Services. “...with Seabury’s contribution, approximately 35 of the 150 registered children in Bloomfield for this program will have the opportunity to open a gift this holiday season.”

According to Jones and India Rodgers, also a social worker with the Department of Social & Youth Services, the Holiday Toy Drive has been an annual staple in Bloomfield for nearly 20 years. As more families apply for assistance, exponential support from the business community has come forward.

“It really is a great time of year,” added Paul Hammick, Bloomfield’s Chief of Police. “To be able to work with the community on a positive initiative, and during the holidays, is a welcome change.”

## Seabury | CHARITABLE FOUNDATION *continued*



### Seabury Charitable Foundation Board of Directors

William J. Thompson, *Member*; Bette-Jane Hardersen, *Member*;  
Robert Stanwood, *Treasurer*; A. Raymond Madorin, *Member*;  
Kathy Carle, *Member*; Ann Winship, *President*;  
Richard Heath, *Vice President*; Barbara Beeching, *Secretary*;  
Kenneth S. Brock, *Assistant Secretary (Absent)*;  
Winnie Granger, *Member (Absent)*; Gale Mattison, *Member (Absent)*

Our little shop helps to meet the needs of folks who no longer have the option to go shopping when the need arises, helps residents who may need stamps or a last minute gift, and provides convenience to staff who give their time in providing great service to all of us. Following our closing for renovations last year, so many folks told us how thankful they were that we were open again. In addition, the knowledge that our profits all go to the Seabury Charitable Foundation increases the importance of all that we do,” said volunteer Joy Coughlin.

**Since its inception in 1996, the Foundation has provided \$2,969,286 in benevolent support to individuals in need.**

Along with Seabury’s Volunteer Coordinator Mary O’Connell, Joy put in extraordinary hours selecting and cataloging inventory, stocking the store and creating special displays, and conducting training sessions with volunteers for the store’s sales system. The team effort paid off in grand style and The Village Store had a grand re-opening in late July and is back in business raising money to support the Foundation’s mission.

### Seabury Staff Personalizes the Holiday for Health Center Residents

One special program supported by Village Store proceeds is the purchase of gifts for our Health Center and Views residents during the holiday season. This year, two Seabury staffers went the extra mile by shopping for gifts personalized to each recipient. Jodi Morrissey, Activities and Trips Coordinator for Resident Services (supporting assisted living Views residents) and Laurie Kraus, Therapeutic Activity Director for Health Center

residents, made it their mission to ensure each resident received a gift selected just for them.

“It was such a pleasure to see Views residents light up with delight as they opened their holiday gifts. They were amazed at how well we know what they like and could use, whether they received a colorful scarf, fleece blanket, specialty teas, a holiday amaryllis bulb or warm leather gloves,” said Morrissey. “It was like shopping for an extended family, and sitting back on Christmas morning and watching the paper fly!”

The Health Center party was just as enthusiastic, according to Laurie Kraus, “Our Holiday party was nothing less than extraordinary! Brewer was overflowing with residents, their families, and our staff. The entertainer set the mood perfectly. Singing could be heard throughout Skilled. From the delicious food and drinks, to dancing, laughing and enjoying loved ones company, a great time was certainly had by all!”

### Seabury Residents Join Tai Chi Research Study

Seabury is committed to a philosophy of wellness and being a leader in actively engaged living. This year, with a partial grant from Seabury Charitable Foundation supporting the project, Seabury’s Fitness and Wellness staff are partnering with Graduate Research Assistant and Project Coordinator Yin Wu, MA, from the UConn Department of Kinesiology, to determine if two different types of Tai Chi affect different health outcomes.

The 12-week interventional study is comparing two types of Tai Chi forms to determine what style is better for specific health outcomes. Seabury’s Fitness staff and Rehabilitation staff are assisting in this study





that includes 42 Seabury residents. Once the data is collected, results could help to determine how to “prescribe” Tai Chi for specific health outcomes.

### 13th Annual Seabury Charitable Foundation Golf Tournament

The 13th Annual Seabury Charitable Foundation Golf Tournament was held on August 29th at the beautiful Golf Club of Avon. With gorgeous weather and an immaculate course, 128 players teed up to raise \$81,000 for the Foundation after expenses. The ever gracious Bob Maxon, meteorologist from NBC Connecticut, returned as the day’s emcee, donating his time in support of Seabury’s charitable efforts.

Tournament team winners were: (Gross) 1st place – Milliman, Inc.; 2nd place – Universal Foundations, Inc.; 3rd place – Michael Robinson & Friends; (Net) 1st place – Griffin Electric; 2nd place – Seabury Team 2; 3rd place – Murtha Cullina LLP.

Dr. Patrick Coll won closest to the pin for men, with Mike Jurczik taking home longest drive honors. For the women, Jessica Wallace took both closest to the pin and longest drive honors.

The 14th Annual Seabury Charitable Foundation Tournament will return to Golf Club of Avon on Monday, August 21, 2017.



## Thank you!

The Foundation would especially like to recognize the major sponsors who helped make Seabury’s 13th Annual Charitable Golf Tournament a success:

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## The Seabury Charitable Foundation Legacy Society

“Building the Seabury Legacy to Ensure the Future”

*The Seabury Legacy Society is a group of dedicated members who have made all or a portion of their gifts to Seabury through their estate plans (bequest, trust, life insurance, retirement account, or charitable gift annuity). Much like the decision to join the Seabury community, the decision to make a planned gift is a thoughtful one. These members have helped ensure that the Foundation will continue to receive a reliable source of income to provide for future needs of the Seabury community.*

#### Legacy Members

Anonymous (5)	Mr. Charles Ferguson
Miss Ruth Abbott†	Mrs. Sally Foster
Mrs. Martha Austin†	Mrs. Fannie Gabriel†
Stuart and Charlotte Babcock	Mr.† and Mrs. Charles Hardersen
Mrs. Virginia H. Baldwin	Mrs. Dorothy Hassett
Mr. and Mrs. Kenneth S. Brock	Mrs. Jean Hughes†
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Rev. and Mrs. Clark Coughlin	Mr. and Mrs. Seth Leacock
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Hans and Nadia Deutsch†	Mrs. Trudy Lovell
Mr. and Mrs. Edward and	Mr. and Mrs. Garrison Lowe††
Beverly Eaton††	Mr. Robert McComb†
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Dr. Elihu and Myrna Fishman†	Mr. William Miller†

Mrs. Joan Murray†	Miss Adrienne Von Kummer
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Mr. and Mrs. William Orr††	Mr. and Mrs. Robert West
Mr. and Mrs. Raymond J. Payne	Mr.† and Mrs. L. Wynne Wister
Mr.† and Mrs. Edward Pepin	Estate of Clara Zeinert†
George and Louann Plough	Mrs. Carolyn Ziemant†
Mrs. Jeanne Pronsky	†deceased
Jack† and Betsy Rich	††couple deceased
Jim and Sylvia Ritter	
Mrs. Bernie Robertson	We have attempted to list
Mrs. Celeste Sheldon†	donors as accurately as
Mrs. Dorothy W. Smith	possible. We apologize for
Mr. David Swicker	any omissions or errors.
Mr. Alfred Tager†	Please contact Foundation
Mrs. June Thomas	staff at 860-286-4275 with
Mr. James Trail	any corrections or additions.

# Seabury | CHARITABLE FOUNDATION DONOR LISTS | 2016 ANNUAL GIVING

## Tree of Light and Life

\* Indicates CHHI Board Member

\*\* Indicates SCF Board Member

+ Indicates SAHI Board Member

Anonymous (4)\*\*  
 Ms. Doris Armstrong  
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## 13th Annual Seabury Charitable Foundation Golf Tournament

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\*\* Indicates SCF Board Member

+ Indicates SAHI Board Member

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 Mrs. Ann Winship \*\*  
 Mrs. Anne Erickson  
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## Annual Giving,

January 1 - December 31, 2016

## Restricted Gifts Key:

A = Activities Fund  
 CDF = Chaplains Discretionary  
 Fund/Center for Spirituality  
 B = Benevolent Support  
 S.P.A.C.E. = Seabury Performing Arts,  
 Culture & Education Fund  
 C = Capital  
 T = Technology  
 G = Grounds

\* Indicates CHHI Board Member

\*\* Indicates SCF Board Member

+ Indicates SAHI Board Member

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 Mrs. Anne H. Allen, CDF  
 Mr. & Mrs. Thomas Anderson, \*  
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Mr. Allan Sundquist  
 Mr. & Mrs. Ralph Sundquist  
 Mr. David W. Swicker, B  
 Mr. & Mrs. William Taylor  
 Mr. & Mrs. Ronald S. Theriault +  
 Mr. James A. Trail, T, G ★  
 Mrs. Alice Turcotte  
 Mr. & Mrs. James Waltman  
 The Rev. & Mrs. Richard Watson, G  
 Mrs. Ann Winship, CDF ★★  
 Women of St. James Episcopal Church  
 Mr. & Mrs. Stephen Zwerling

### Memorial Gifts 2016

#### In Memory of Mary Armour

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 Mrs. Trudy Lovell  
 Mrs. Bernice Robertson

#### In Memory of Marie Baldwin

Mr. & Mrs. Kenneth Brock ★★  
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 Mrs. Sara Foster  
 Mrs. Bette-Jane Hardersen ★★  
 Mrs. Lillian K. Hilbert  
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 Mrs. Catherine Pepin  
 Mrs. Bernice Robertson  
 Carol Ann Rowe  
 John Rowe

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 Mrs. Bernice Robertson

#### In Memory of Edmond Carroll

Ms. Donna Hughes

#### In Memory of Margaret Carson

Mr. & Mrs. Kenneth Brock ★★  
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 Mrs. Catherine Pepin

#### In Memory of Mary Collier

Mrs. Catherine Pepin

#### In Memory of Robert Cudworth

Mrs. Roberta Stuart Cosby, CDF  
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 Mr. & Mrs. J. Thomas Montgomery  
 Mrs. Catherine Pepin  
 Mr. David Swicker  
 Mr. James A. Trail ★  
 Mrs. Ann W. Winship ★★

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 Mrs. Joy Floyd  
 Mrs. Nancy Kline  
 Mr. & Mrs. J. Thomas Montgomery  
 Mr. & Mrs. Raymond Payne  
 Mrs. Catherine Pepin  
 Mrs. Bernice Robertson  
 Mr. James A. Trail ★

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#### In Memory of Fannie Gabriel

Mr. & Mrs. William Taylor

#### In Memory of Sidney Garvais

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 Mrs. Catherine Pepin

#### In Memory of James B. Given, III, MD

Sarah S. Given

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#### In Memory of Dr. & Mrs.

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Mr. & Mrs. Charles S. Griffen

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Mr. & Mrs. Arthur Harckham

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#### In Memory of Connie Johnson

Mrs. Nancy Kline  
 Mrs. Trudy Lovell  
 Mrs. Catherine Pepin

#### In Memory of Gerry Jones

Lorrie Lewis Adeyemi  
 Mr. & Mrs. Harold Buckingham, Jr.  
 Mr. & Mrs. Peter Cruikshank  
 Mr. & Mrs. Joseph Edelson  
 Mrs. Sara Foster  
 Mrs. Arlene Friedman  
 Mr. & Mrs. Arthur Harckham  
 Mrs. Nancy Kline  
 William & Jane Low  
 Jean Martin  
 Mrs. Catherine Pepin  
 Dr. & Mrs. Sedrick Rawlins  
 Shirley & William Thompson

#### In Memory of Alice Kerr

Mr. & Mrs. Harold Buckingham, Jr.  
 Mr. & Mrs. Joseph Edelson, C  
 Mrs. Catherine Pepin

#### In Memory of Olga Lissitchuk

Mr. James A. Trail ★

#### In Memory of Mary Lowe

Mrs. Marie Castricum  
 Mrs. Dorothy Hill  
 Mrs. Catherine Pepin

#### In Memory of Janet McCawley

Mr. & Mrs. Joseph Edelson  
 Mrs. Catherine Pepin  
 Mr. James A. Trail ★

#### In Memory of Robert McComb

Mr. & Mrs. Joseph Edelson  
 Mrs. Catherine Pepin  
 Mr. David Swicker  
 Mr. James A. Trail, G ★

#### In Memory of Fred McKone

Mrs. Janet McKone

#### In Memory of Joan Morcom

Mrs. Anne Allen  
 Mr. & Mrs. John Bloodgood  
 Mr. & Mrs. Joseph Edelson  
 Mrs. Nancy Kline  
 Mrs. Catherine Pepin  
 Mrs. Bernice Robertson  
 Mr. David Swicker  
 Mr. James A. Trail

#### In Memory of Dorothea Morrison

Mrs. Elizabeth Dugan  
 Mr. & Mrs. Joseph Edelson  
 Mrs. Nancy Kline  
 Mrs. Catherine Pepin  
 Mrs. Bernice Robertson

#### In Memory of Margeen Reynolds

Judith Cacace  
 Alberta Culley  
 Har-Bur Middle School Sunshine Fund  
 Charlene B Kilcomons  
 Mr. & Mrs. Joseph Longo  
 Deeg & Heather Mackay  
 William Reynolds

#### In Memory of Anita Scott

BlueC Studio  
 Mr. & Mrs. Robert E. Courchesne  
 The Duncan Family  
 Mr. & Mrs. Jay Margolis  
 Cynthia Reeder  
 Tracyle Scott

#### In Memory of Robert Shields

Mr & Mrs. Michael Shields

#### In Memory of Carolyn Sweetland

Mrs. Joy Floyd  
 Mrs. Nancy Kline  
 Mrs. Catherine Pepin

#### In Memory of Janet Thatcher

Mr. & Mrs. Harold Buckingham  
 Mrs. Bette-Jane Hardersen ★★  
 Mrs. Catherine Pepin  
 Mr. David Swicker  
 Mr. & Mrs. Les VanDine

#### In Memory of Anne Twitchell

J. Phil Bender  
 Mrs. Betts Bradley  
 Mr. & Mrs. Kenneth Coco  
 Ann D. Knapp  
 Barbara K. Lyon  
 Mr. & Mrs. J. Thomas Montgomery  
 Mrs. Shirley A. Murphy

Mrs. Catherine Pepin  
 Mr. & Mrs. Kenneth Petro  
 Marjorie G. Petro  
 Jean B. Twitchell

#### In Memory of George Twitchell

J. Phil Bender  
 John & Melinda Bloodgood  
 Mr. Robert B. Bossler  
 Mr. & Mrs. Kenneth Coco  
 Mrs. Trudy Lovell  
 Mr. & Mrs. J. Thomas Montgomery  
 Mrs. Shirley A. Murphy  
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#### In Memory of Margery Weed

Mr. & Mrs. Kenneth Brock ★★  
 Mrs. Joy Floyd  
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 Mrs. Catherine Pepin  
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#### In Memory of Joanne White

Mr. & Mrs. J. Thomas Montgomery

#### In Memory of Anne Willard

Dr. Joyce B. Comer  
 Mrs. Joy Floyd  
 Mrs. Catherine Pepin  
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#### In Memory of Johns Winship

Mr. & Mrs. John Bloodgood  
 Mr. & Mrs. Kenneth Brock ★★  
 Mr. & Mrs. John Buckey  
 Mr. & Mrs. Harold C. Buckingham, Jr.  
 Mrs. Katharine Carle ★★  
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 Mr. & Mrs. Bruce Lomasky  
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 Mr. & Mrs. Peter Milliken  
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 Mr. & Mrs. Raymond Payne  
 Mrs. Catherine Pepin  
 Mrs. Bernice Robertson  
 Mr. & Mrs. Eugene Sullivan  
 Mr. James A. Trail ★  
**In Honor of Josh Edelson**  
 Mr. & Mrs. Michael Barker  
 Shereen Frances Edelson &  
 Arnold Menchel

## Southern View | SEABURY IN TRANSITION

Anyone who has stopped by Seabury this year has been sure to notice the construction activity on our campus. We have celebrated our new spaces like the Terrace Room, the Bistro and Bistro Parlor, and the new Salon and Spa on the first level. We have enjoyed the renovated common areas like the Top of the Stairs, the Main Lobby and the Community Activity Space. As a campus, we look dramatically different. As a community, we remain as vibrant as ever.

As the repositioning project continues to reshape our campus and we look at the framework of the South Wing, we are celebrating some of the things that happened behind the construction fence.

Although some of the changes are very visible, many are less noticeable from the outside. Here are a few fast facts about what we've accomplished in 2016:

- Over 2,500 cubic yards of concrete have been poured.
- A new loop road has been relocated, raised, and paved.
- A new Site Lighting package became operational.
- The gazebo has been relocated to the North Game field to offer an expansive view of the Airfield as well as the surrounding woodlands.
- As part of our mechanical "Modernization Program" the heat pumps in IL, AL, and Skilled are being upgraded on a room-by-room basis.
- As part of Phase 1 of the solar project, the south solar array and 3 of 5 carports have been erected. When Phase 1 is complete the solar panels will produce 508 kW.

- Fourth, fifth, and sixth levels of the South Wing were erected.
- A new loading dock area has been excavated and repaved for ease of access.
- Campus beautification continues with landscaping around the life-safety generators, Meadows facility, and Main Entrance.
- Exterior renovation to the West Wing included new air and vapor barrier system, siding, asphalt shingles, gutters, and new trim.

With these accomplishments, we have more than laid the foundation for the dynamic physical changes that will help Seabury continue to innovate within our grounds.

Among our most thrilling achievements this year was a commitment to installing new green infrastructure on campus. As an element of our Green Globes certification, achieved in 2016, Seabury has made several alterations to our campus. For Geothermal energy, long underground wells are dug into the ground, and the internal temperature of the earth helps to regulate the temperature of water circulated through these wells and back into the building, helping to maintain comfortable temperatures year round for the building. Typical geothermal wells are 600 feet deep, but with the deeper penetration, the strategy actually requires fewer wells.

Another element of Seabury's Green Globes certification that was added in 2016 were the solar panel arrays in the area









## Southern View | SEABURY IN TRANSITION *continued*



between the main building and the Meadows as well as in the Hilltop parking area. These arrays provide shelter from rain, and channel solar energy into the Seabury grid, and were built at no cost to Seabury through GE. It is a piece of the community that residents and staff alike are looking forward to welcoming.

It is without a doubt that 2017 will be another year of transition as the new residents are welcomed on to campus. Seabury continues to carry-out its On the Move program to conduct home visits with depositors, connect them to resources as they downsize, and help to space plan for their new homes. Move Specialist Cindy Wilusz is their personal moving concierge to bring them to campus, and is supported by the Marketing Counselors of the Marketing department. 2016 brought more than 56 depositors to join those waiting for the completion of the building.

The Seabury At Home expansion has also been exciting in 2016. Now boasting 10 members in New Haven County, the program has become an established contingent of the Seabury At Home membership. Seabury At Home members sparked conversation about creating a Seabury At Home Member Council starting in August 2016, and began regular meetings to develop this council starting in the fall. The first meeting of the Member Task Force (Known as the Think Tank) was held November 10th, 2016 and has since made significant progress in their move to create a council to benefit both the Hartford and New Haven County members. A new Personal Health Coordinator for Seabury At Home New Haven has taken on the New Haven territory, and has taken office space at the New Haven Chamber of Commerce, giving Seabury At Home a physical site for its outreach in the southern part of the state. Information sessions were regular in New Haven in 2016, and continue into the new year, pulling interest from areas such as Branford, North Haven, Milford and other area towns.

### **On the Horizon**

The South Wing has now become a tangible reality for both existing residents and those looking forward to moving in 2017. The framework is erected and the building has taken a distinctive shape in the Seabury skyline.



The 68 new independent living apartments offer a choice from four different styles and the selection of a variety of prime vantage points on the highest part of the campus. The Wilcox, a one-bedroom, one-and-a-half-bath plus den; the Buckingham, a two-bedroom two-bath; the Grant, a two-bedroom, two-bath, plus den; and the Gillette, a two-bedroom, two-bath, plus den, will all join the 18 other floorplans available in Independent Living. The apartments, ranging from 1,060 to 1,500 square feet, all feature high end finishes including granite countertops, floor-to-ceiling windows, wood cabinetry with multiple finish options, Hunter Douglas blinds, luxury wood laminate flooring, energy efficient washer and dryer, stainless steel appliances, walk-in showers and spacious open floor plans. The South Wing also offers picturesque vistas in all directions.

The South Wing has been designed to include public areas that will enrich the already active lives of residents on campus and offer opportunities to expand already robust programming. Each new apartment enjoys close proximity to the Commons, two new satellite fitness areas, a new 225-seat Chapel, new meeting spaces for resident committees and clubs, and the University of Connecticut Adult Learning

Program classes. Each new South Wing apartment will also include a space in the underground parking garage, which will provide convenience for those residents living on this side of campus. More than 200,000 carefully planned and impeccably designed square feet will be added.

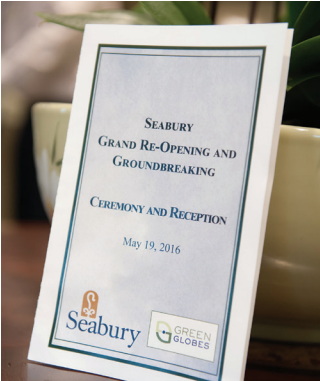
In addition to the expansion to Independent Living, Phase C of the repositioning project will see a dramatic enhancement of existing health care spaces. Twelve new Skilled Nursing rehabilitation beds will be added to serve our residents, for a total of 72 Skilled Nursing beds. The Skilled Nursing area will also include a new and expanded rehabilitation suite. Additionally, Assisted Living in The Views will have a new fitness area, and will see the renovation of some studio apartments into new one-bedroom and two-bedroom apartments.

Phase C will also host a new primary care suite with an outside medical provider complete with a separate entrance and outpatient rehabilitation with a Hydroworx® pool. Excitingly, the new addition will integrate the currently off-site Community Outreach Services into an on campus office, integrating these essential services fully under one roof.





# Seabury | GROUNDBREAKING AND GRAND RE-OPENING







Robert Bergner,  
Chaplain  
*Director of the Center  
for Spirituality*



Anne Erickson,  
LNHA  
*Nursing Home  
Administrator*



Gina Marcantonio  
*Director of Seabury  
Charitable  
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Marjorie A. Sullivan,  
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*Chief Operating Officer,  
Senior Vice President  
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Dr. Patrick Coll, MD  
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Graham Fong  
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Joyce C. Harmon,  
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*Community Nurse  
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Jennifer Cavallaro  
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Kristina Keenan  
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Toni Rinaldi  
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Eugene Theroux  
*Culinary Director,  
Executive Chef*

Dawn Murphy, MD  
*Geriatric Specialist*

Yazeed Maghaydah, MD  
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Jatupol Kositsawat, MD  
*Geriatric Specialist*

Lavern Wright, MD  
*Geriatric Specialist*

Herbert Keating, MD  
*Internist*

Thelissa Harris, MD  
*Psychiatrist*



Gwynne Deveau, PHR  
*Vice President of  
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Ruslan Kuzmenko, CPA  
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*Director of Fitness  
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Beth Lomasky  
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Karen Sprout  
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Katherine Warren,  
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Christine T. Dupont  
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Lori Maglieri, RN  
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Heather Stanton  
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*Chief Financial  
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*Seabury empowers people  
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*Seabury empowers  
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